

MINUTES
Meeting of the Hunter College Senate
19 December 2001

1 The 409th meeting of the Hunter College Senate was convened at 4:10 PM in Room
 2 W714.

3
 4 **Presiding:** Alan Hausman, Chair

5
 6 **Attendance:** The elected members of the Senate with the exception of those listed in Appendix I.

7
 8 **Agenda:** The agenda was adopted as distributed.

9
 10 **Report by the** **Presentation of Hunter College Performance Goals**

11 **President:** President Raab and Provost Cohen gave a presentation on Hunter College
 12 Performance Goals for the next year that have to be submitted to 80th Street in January
 13 (see Appendix II).

14
 15 The floor was the open for questions and comments.

16
 17 After discussion Professor Hausman stated that written comments and
 18 recommendations submitted to the Senate Office before the end of the month would
 19 be included in the Administrative Committee's response to the President.

20
 21 After discussion it was moved that the meeting be adjourned.

22
 23 The motion carried and the meeting adjourned at 5:30 PM.

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 26
 27
 28 Respectfully submitted,

29 *Pam Mills*
 30 *pm*

31
 32 Pam Mills,
 33 Secretary

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APPENDIX I

The following members were noted as absent from the meeting:

Faculty

Anthropology	Gregory Johnson William Parry Jonathan Shannon	Psychology	Sara Durand
		Romance Languages	Michele Bocquillon "E"
Art	Katy Siegel Nari Ward	Social Work	Paul Kurzman Elizabeth Danto Glynn Rudich
Black & P. R. Studies	Veronica Gregg Juan Flores	Sociology	Robert Carter
Chemistry	William Sweeney	Special Education	Thomas McIntyre
Classical & Oriental Studies	Der-Lin Chao "E"	Student Services	Reva Cohen
Economics	Howard Chernick Michael Schleifer Avi Liveson Mark Weinstock	Theatre	Barbara Bosch
		Urban Affairs	Lynn McCormick
Educational Foundations	Gess LeBlanc Jeanne Weiler	Administration	Vice President Timothy Harwood Dean Bogart Leashore Dean David Hodges
English	Cristina Alfaro Sylvia Roshkow Richard Barickman	Students	
Film & Media	Tami Gold Joel Zuker Greg Morris Michael Gitlin	Anna Hristova Jillian Murray Imran Chowdhury Charmaine Francis Cowan Cheron Bevin Bulloche Daniel Duque Maya Cohen Angie Lee Tov Lutzker Yegeniy Tereshchenko Emanuel Leonard Ann McGowan "E" Kathryn Sharpe Nadia La Rosa Matthew Gardiner Kelly Whitehead Mohammed Kraish Stuart Lawrence Di Luong Oscar Whelan Yves Andre Vitale Daniel Jones Daniel Sebbag Adrienne Nyamsi Josh Gilchrist Arielle Kuperberg "E" Anthony Pappas Shane McEvoy Tamiaka Byer	Astra Williams Danelco Moxey Han Lo Roger Waiters John Enderi Lauren Mahoney Rumako Taylor Lee Petruzzelli Joshua Caulkins Laura Landor Claudia Terry Rosa LoGiudice Peter Lee
German	Annette Kym Elke Nicolai		
History	Barbara Welter		
Library	Philip Swan Anita Ondrosek Andrea Copeland		
Music	Brad Stoller		
Nursing	Gloria Essoka Pamela Dole Kathleen Nokes "E"		
Philosophy	Frank Kirkland		
Physics & Astronomy	Leon Cohen		

APPENDIX II Presentation of Hunter College Performance Goals

Hunter College Performance Goals

Response to
Chancellor's
University Goals

Raise Academic Quality

Promote CUNY
Flagships and
Premier Campus
Programs

Flagships and Premier Programs

- Biological Sciences
 - Hiring in Neurosciences (SNRP) cluster
 - Hiring in Bioinformatics (Howard Hughes)
 - Development of Biotechnology master's program
- Photonics
 - Hiring in cluster
- Integrated Media Arts MFA Program
 - Prepare to offer the program

Flagships and Premier Programs

- Communication Sciences
 - Build infrastructure to expand program
 - Develop AuD degree program
 - Expand research
- Urban Public Health
 - Sharpen focus and expand visibility
 - Expand graduate enrollments
 - Expand collaborative research with Centers and programs

Flagships and Premier Programs

- Nursing
 - Complete review for doctoral program
 - Strengthen graduate enrollments
 - Review graduate programs
- Education
 - Expand and highlight research
 - Expand outreach to City schools
 - Improve linkages with Hunter College Campus Schools

Flagships and Premier Programs

- Social Work
 - Improve visibility through public programs
 - Highlight research
 - Raise the national rankings
- Roosevelt House Policy Institute
 - Promote Hunter as a place for serious discussion of public policy
 - Highlight our areas of strength in public policy
- Use Kaye Playhouse to showcase academic program activities

Raise Academic Quality

Enhance and Update Programs

Enhance and Update Programs

- Review re-institution of Master's in Gifted Education
- Build Hunter Honors Scholars' Program
 - Improve recruitment
 - Create feeder program for upper division honors
- Prepare for Middle States Interim Report
 - Create overall assessment rubric
 - Develop assessment for General Education Academic Foundation
 - Define approaches for assessment of major programs

Enhance and Update Programs

- Implement Scheduled Academic Program Reviews
 - Complete scheduled reviews
 - Follow up on site visit reports and departmental responses
- Pursue accreditations for eligible programs
- Create the Teaching Learning Center (TLC)
 - Institute faculty development for intensive writing courses
 - Develop plan for Center activities
- Complete a technology audit with plan for development
- Support increased use of technology in instruction

Improve Student Success

Increase Instruction by Full-Time Faculty

Improve Student Success

Retention and Graduation Rates

Retention and Graduation Rates

- Improve student recruitment
 - Establish an Office for Pre-Admission Services and Scholarships
 - Improve show rate
- Increase fall-to-fall retention rates, emphasizing the retention of lower division students
 - Establish a sophomore initiative to promote retention
 - Emphasize course availability, advising, planning for completion

Retention and Graduation Rates

- Establish a Presidential Commission on Student Services
- Improve the six-year graduation rate

Improve Student Success

Improve Post-Graduation Outcomes

Improve Post-Graduation Outcomes

- Improve pass rates on licensure and certification examinations

Improve Student Success

Improve College Readiness

Improve College Readiness

- Improve success rate in immersion program
 - Lengthen immersion period in the summer
- Increase College Now enrollment and completion
 - Target recruitment opportunities
 - Monitor College Now students' enrollment at Hunter
- Review success of Prelude to Success students
- Increase information literacy training for undergraduates

Enhance Financial Management Effectiveness

Meet Enrollment Goals

Meet Enrollment Goals

- Keep enrollment at approximately 20,000
- Develop plan to enroll 25% graduate students

Enhance Financial Management Effectiveness

Increase Revenue from External Sources

Increase Revenue from External Sources

- Enhance Hunter's reputation
 - Develop strategies to promote media coverage
 - Develop new partnerships with local institutions and organizations
 - Improve relationships with state and local elected officials and agencies

Increase Revenue from External Sources (Cont'd)

- Develop new strategies for foundation, corporate and alumni funding:
 - Improve coordination with academic programs
- Review revenue-generating activities and programs (e.g. space rentals, Continuing Education)
- Develop comprehensive financial management system

Enhance Financial Management Effectiveness

Better Serve Students and Extend Resources by Improving Efficiency

Better Serve Students and Extend Resources by Improving Efficiency

- Establish Presidential Committee to review student services
 - Create freshman orientation program
 - Undertake comprehensive review of services, including advising
- Establish committee to review admissions process and retention issues
- Director of Pre-Admissions and Scholarships

Undertake Long-range Planning for Physical Space

Undertake Long-range Planning for Physical Space

- Update Master Plan and plan for implementation