NATIONAL CENTER for the Study of Collective Bargaining in Higher Education and the Professions

The City University of New York

INTE

CELEBRATING OUR 50TH ANNIVERSARY CONFERENCE | 1973-2023

Collective Bargaining in Higher Education Looking Back, Looking Forward, 1973-2023

March 26-28, 2023 In New York City At Hunter College, CUNY and the Roosevelt House Public Policy Institute

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2



The Chancellor chancellor@cuny.edu 205 East 42nd Street, 18th floor New York, NY 10017 646 664-9100 tel 646 664-3868 fax

March 26, 2023

I am delighted to welcome all of you to the 50th anniversary conference of the National Center for the Study of Collective Bargaining in Higher Education and the Professions, a highly valued CUNY institution. The theme for this year's conference is Collective Bargaining in Higher Education Looking Back, Looking Forward, 1973-2023. We are honored and delighted that international renowned political philosopher and Harvard University professor Michael J. Sandel will be the keynote speaker.

The National Center is a labor-management research center that was established by the CUNY Board of Trustees in 1972 and is housed at Hunter College. For a half-century, the National Center has been a respected national leader in bringing labor leaders, scholars, and administration representatives together to deepen understanding and enhance the effectiveness of labor relations in higher education. That mission is central to the smooth functioning of our universities, especially at CUNY, and I offer my gratitude for your participation in this important conference and celebration, as well as your efforts to build the durable bridges that help us achieve our highest goal – serving our students effectively by focusing on the mutual aims behind our common cause.

Today's political landscape presents immense challenges – the divisions in our society are deep. The need for dialogue on the issues confronting us has never been greater. The theme of this year's conference, to examine the past and envision the forward, could not be more important. It is crucial to the vitality of our universities and our society that we continue to work together in good faith to seek solutions to the challenges we all face.

The work of our universities, especially our great public universities, has never been more necessary to help our students succeed in the knowledge economy, but it has also grown more difficult to engage in the robust debate, deep intellectual probing and community-building that are essential elements in the best academic experiences. CUNY's National Center enhances our collective ability to do that important work and unites us in our educational mission. I wish you the best of luck in your deliberations and I look forward to the insightful ideas and solutions you offer, as you have at all of your annual gatherings.

Sincerely,

FERIAM

Félix V. Matos Rodríguez, Ph.D. Chancellor

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Jennifer J. Raab, President

March 26, 2023

Welcome to Hunter College and the 50th anniversary conference of the National Center for the Study of Collective Bargaining in Higher Education and the Professions.

The theme of this year's annual conference is Collective Bargaining in Higher Education Looking Back, Looking Forward, 1973-2023. We are honored and delighted that political philosopher, author, and Harvard University professor Michael Sandel is our keynote speaker.

The National Center is a CUNY labor-management research center, one of the many substantive academic centers at Hunter College. I am proud of its continued growth and depth since it joined the Hunter College community two decades ago.

The National Center is a unique interdisciplinary research center dedicated to studying the use of collective bargaining as an important means of advancing labor relations in higher education and other fields. It plays a critically important role by bringing administrators and labor representatives from around the country together to examine current and historical collective bargaining and labor relations issues at conferences, workshops, and webinars.

For close to two years, the National Center has been engaged in a nationwide survey to collect current information about academic collective bargaining units and contracts at universities, colleges, and community colleges. Its research team has included faculty, doctoral, graduate and Hunter College undergraduate students. The data collected will form the basis for the next directory of collective bargaining relationships around the country as well as other National Center scholarship.

The National Center continues to publish and present its data-based and historical research at conferences around the country. This year, its research will be part of a volume on higher education labor history to be published by the University of Illinois Press. Its research and analysis are frequently cited in articles in the Washington Post, Chronicle of Higher Education, Inside Higher Ed and Bloomberg Law.

Hunter College is proud to be the home of the National Center, which helps us fulfill the Hunter motto: Mihi Cura Futuri - The Care of the Future is Mine. It gives me great pleasure to acknowledge the people who work tirelessly throughout the year to make this conference—and all the work done by the National Center—possible.

Thanks again go to Executive Director Bill Herbert and Administrator Michelle Savarese, whose dedication to the National Center is unparalleled; to the administrators and labor representatives who serve on the National Center 's Board of Advisors and who are so very generous with their time and knowledge; and to the co-editors of the National Center's Journal of Collective Bargaining in the Academy, who, along with the journal contributors, provide fresh research and analysis.

Thank you for attending this year 's conference.

Hunter College The City University of New York 695 Park Avenue New York NY 10065 Tel: 212.772.4242 Fax: 212.772.4724 https://hunter.cuny.edu president@hunter.cuny.edu

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March 26, 2023

Welcome to the 50th annual labor-management conference of the National Center for the Study of Collective Bargaining in Higher Education and the Professions, Hunter College, City University of New York (CUNY). The National Center is a labor-management research center with higher education administrators and labor representatives on our Board of Advisors. The National Center was created by the CUNY Board of Trustees in 1972. For its first thirty years, the National Center was part of Baruch College. In 2002, CUNY relocated the center to Hunter College with the support of Hunter College President Jennifer J. Raab.

Each year since 1973, the National Center has convened a national conference to examine current and perennial issues in higher education labor relations. This year's conference theme is Collective Bargaining in Higher Education Looking Back, Looking Forward, 1973-2023.

This year, our keynote speaker is renowned political philosopher and Harvard University professor Michael Sandel. Professor Sandel's books on justice, ethics, democracy, markets, and higher education have been translated into 30 languages. Among his books are The Tyranny of Merit: What's Become of the Common Good?; What Money Can't Buy: The Moral Limits of Markets; Justice: What's the Right Thing to Do?; The Case against Perfection: Ethics in the Age of Genetic Engineering; Public Philosophy: Essays on Morality in Politics; Democracy's Discontent: America in Search of a Public Philosophy; and Liberalism and the Limits of Justice.

Consistent with the conference theme, the agenda includes panels with experienced administrators, faculty and graduate assistant union leaders, arbitrators, and labor relations agency heads. It also includes panels on the history of bargaining at Hofstra University and Keene State University, Title IX, Factors Impacting Enrollment, Job Security, Labor Perspectives on Contingent Faculty Job Security at University of California and the University of Michigan, Salary Equity in Higher Education, State and Federal Higher Education Financing Over the Past Half-Century, the Retirement Income Equity Gap, and much more.

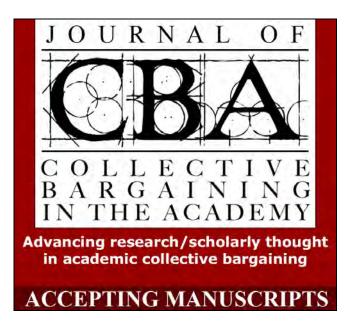
Our annual conference would not be possible without the support of Hunter College President Raab and the assistance of Hunter College faculty and staff including Hunter College Web and Digital Initiatives Librarian Iris Fishel. We thank NEA, TIAA, SEIU, Morgan, Brown & Joy, AFT, AAUP, PSC, NEA National Council of Higher Education, The Standard, and Cullen & Dykman for sponsoring the conference. We also thank the law firms, unions, and companies that have placed advertise-ments in the program. Finally, we must acknowledge the extraordinary planning and work by our Administrator Michelle Savarese and members of our Board of Advisors.

Thank you for your participation in the 2023 conference.

Very truly yours,

Will A. Haht

William A. Herbert, Executive Director



• The National Center's online peer-review journal

• Advancing research and scholarly thought in academic collective bargaining through:

- Scholarly articles
- Op-ed pieces
- Practitioner perspectives
- Making relevant and pragmatic peer-reviewed research accessible to scholars and practitioners in the field

• Manuscripts may be submitted through the journal website: http://thekeep.eiu.edu/jcba/

• The Journal of Collective Bargaining is co-edited by Jeffrey Cross and Gary Rhoades. It is supported in part by a generous contribution from TIAA and is hosted by Booth Library at Eastern Illinois University

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Collective Bargaining in Higher Education Looking Back, Looking Forward, 1973-2023

March 26-28, 2023 Roosevelt House Public Policy Institute at Hunter College

> and Hunter College, CUNY New York City

Support is provided by: AAUP, AFT, MB&J, Cullen and Dykman LLP, NEA, NCHE, PSC, SEIU, The Standard, and TIAA.

Conference Schedule

Sunday, March 26, 2023	
Roosevelt House Public Policy Institute of Hunter College, CUNY 47-49 E. 65th St, New York, NY, 10065 (between Park and Madison Avenues)	
9:00 am - 12:00 pm ET	Advisory Board Meeting (members only)
2nd Floor Classroom	
12:00 - 12:30 pm ET Four Freedoms Room	Reception
12:30 - 1:00 pm ET	Welcoming Remarks
Auditorium	William A. Herbert, Executive Director, National Center, Hunter College, CUNY
	Manoj Pardasani, Acting Provost and Vice President for Academic Affairs, Hunter College, CUNY
	Jen Gaboury, PSC Chapter Chair, Hunter College, CUNY
	Alexandra Matish, J.D.—Associate Vice Provost for Academic and Faculty Affairs and Senior Director, Academic Human Resources, University of Michigan
	Charles Toombs, President, California Faculty Association

1:00 -	Panel: Yesterday and Today:
2:30 pm ET	Experienced Administrators in Higher Education
Auditorium	Margaret E. Winters, Former Provost and Professor Emerita French and Linguistics, Wayne State University
	Theodore H. Curry, Associate Provost and Associate Vice President for Academic Human Resources Emeritus, Professor Emeritus, School of Human Resources and Labor Relations, Michigan State University
	Letitia Silas, Executive Director, Labor Relations, University of California
	Jeffery Frumkin, Associate Vice Provost for Academic Human Resources, University of Michigan (retired)
	Michael Eagen, Associate Provost for Academic Personnel, University of Massachusetts, Amherst, Moderator
2:30 – 2:45 pm ET	Break
2:45-	Panel: Yesterday and Today:
4:15 pm ET Auditorium	Experienced Faculty Leaders in Higher Education
Auditorium	Jamie Dangler, former Vice President for Academics, United University Professions Charles Toombs, President, California Faculty Association Jeffrey Halpern, former President, Rider University AAUP Art Hochner, Associate Professor Emeritus, Management, Temple University & former President, Temple Assn. of University Professionals, AFT 4531 Penny Lewis, Secretary, Professional Staff Congress/CUNY, AFT Local #2334, Moderator
4:15 – 4:30 pm ET	Break
4:30 – 6:00 pm ET	Panel: Treasuring the Past and the Spirit of Change: Perspectives from Experienced Arbitrators
Auditorium	Rosemary A. Townley, Arbitrator and Mediator
	Howard C. Edelman, Arbitrator and Mediator
	Jacquelin F. Drucker, Arbitrator and Mediator
	Homer LaRue, Labor Arbitrator, Mediator, and Professor, Howard University Law School, Moderator
	Panel is co-sponsored by the National Academy of Arbitrators.
6:00 – 7:30 pm ET	Reception
Four Freedoms	

Monday, March 27, 2023	
Hunter College, CUNY (East 68th Street and Lexington Avenue, NYC, 10065) – Main Campus (MC) Roosevelt House, 47-49 E. 65th St, NYC, 10065 (between Park and Madison Avenues) – Roosevelt House (RH)	
8:00 – 9:00 am ET	Continental Breakfast
MC West Building Lobby	
9:00 – 9:30 am ET	Welcome
MC Kaye Playhouse	William A. Herbert, Executive Director, National Center, Hunter College, CUNY Anne Ollen, Managing Director, TIAA Institute
	Gary Rhoades, Professor and Director, Center for the Study of Higher Education, University of Arizona, JCBA Co-Editor
	Karen R. Stubaus, Ph.D.—Vice President for Academic Affairs, Rutgers University
9:20 – 9:30 am ET	Keynote Presentation:
9:30 - 10:30 am ET	Introduction:
MC Kaye	Jennifer Raab, President, Hunter College, CUNY Speaker:
Playhouse	Michael J. Sandel, Anne T. and Robert M. Bass Professor of Government, Harvard University
10:30 – 11:00 am ET	Break and Book Signing
MC Kaye Playhouse	

Concurrent Sessions	
11:00 am – 12:30 pm ET	Panel: Title IX: Its Past, Its Present, and Its Future
MC Kaye Playhouse	Frazier Benya, Senior Program Officer, National Academies of Sciences, Engineering, and Medicine (NASEM) Lance Houston, Title IX Coordinator and Director of Equity & Compliance, Adelphi University
	Risa Lieberwitz, Professor of Labor and Employment Law in the Cornell University School of Industrial and Labor Relations, and General Counsel of the American Association of University Professors (AAUP) Tamiko Strickman, Special Advisor to the President and Executive Director of the Office of Equity, Civil Rights, and Title IX, University of Michigan
	Karen R. Stubaus, Ph.D.—Vice President for Academic Affairs, Rutgers University, Moderator Alexandra Matish, J.D.—Associate Vice Provost for Academic and Faculty Affairs and Senior Director, Academic Human Resources, University of Michigan, Moderator
	Panel Co-organizer: National Academies' Action Collaborative on Preventing Sexual Harassment in Higher Education.
11:00 am – 12:30 pm ET	Panel: Looking Back, Looking Ahead: State and Federal Higher Education Financing Over the Past Half-Century
MC Hemmerdinger	F. King Alexander, Faculty Fellow, College Promise Foundation & Senior Faculty Fellow, Education Policy Center, University of Alabama
	Sophia Laderman, Associate Vice President, State Higher Education Executive Officers Association (SHEEO)
	Fred Floss, Professor, SUNY at Buffalo & Co-Director, Center for Economic Education
	Mary Taber, Director of Research, United University Professions Thomas Harnisch, Vice President for Government Relations, State Higher Education Executive Officers Association, Moderator
11:00 am - 12:30	Panel: The 50-Year History of Collective Bargaining
pm ET	at Hofstra University
MC FDR	Peter C. Daniel, Professor of Biology, Hofstra University
	Bernard J. Firestone, Professor of Political Science, Hofstra University
	Estelle S. Gellman, Professor Emerita, Hofstra University
	Elisabeth Ploran, Associate Professor of Psychology, Hofstra University
	Liora Pedhazur Schmelkin, Distinguished Professor Emeritus, Hofstra University
	Herman Berliner, Lawrence Herbert Distinguished Professor, Provost Emeritus, Hofstra University, Panelist and Moderator

12:30 – 1:30 pm ET	Lunch: Food Service
MC West Building Lobby and RH	
1:00 – 1:30 pm ET	Documentary Viewing: The Wisconsin TA Strike by Mike
MC Hemmerdinger	Oberdorfer, William B. Pratt, James W. Russell; Re-edited in 2021 by James W. Russell.
	In March 1970, the Teaching Assistants Association at the University of Wisconsin went out on strike for twenty-four days. It was the first TA strike in the history of the United States. This documentary is the story of the strike that launched the first graduate student employee union in the country.
	Concurrent Sessions
1:30 - 3:00 pm ET	Panel: Past, Present and Future of Graduate Student Employee Unions
MC Hemmerdinger	Bob Muehlenkamp, first TAA President Julie Schmid, Executive Director, AAUP
	Candi Churchill, Executive Director, United Faculty of Florida Danielle Dirocco, Organizational Specialist, National Education Association
	Emily Schkeryantz, Organizer, United Auto Workers Local 1596 Cassidy Wagner, Vice President for Communication, Coalition of Graduate Employees, AFT Local 6069 Bernard Mulligan, Retired union communicator and NYS legislative
	staffer Joseph van der Naald, PhD Candidate in Sociology, Graduate Center, CUNY, Moderator
1:30 – 3:00 pm ET	Panel: Collective Bargaining and Building Relation- ships During the COVID-19 Crisis
MC FDR	Melissa Sortman, Director, Faculty and Academic Staff Affairs, Michigan State University Kate Birdsall, President, UNTF and Associate Professor, Michigan
	State University Adela Ghadimi, PhD candidate, Askew School of Public Administration and Policy, Florida State University
	Braden Campbell, Reporter, Law360, Moderator
1:30 – 3:00 pm ET RH 2nd Floor	Panel: Public Service Loan Forgiveness: Labor-Management Cooperation for Campus and Community Benefits
Classroom	Jeri O'Bryan-Losee, Secretary-Treasurer, United University Professions Jessica Saint-Paul, Chair, Adjunct Faculty Action Committee (AFAC), Lead, Student Debt Clinic Trainer, Los Angeles College Faculty Guild, Local AFT 1521
	Winston Berkman-Breen, Deputy Director for Advocacy and Policy Counsel, Student Borrower Protection Center, Moderator

	T
1:30– 3:00 pm ET	Panel: Exploring the Retirement Income Equity Gap
RH Auditorium	Brent Davis, Senior Economist, TIAA Institute John Dorsa, Chief Pension Officer, Office of the New York City Comptroller Valerie Martin Conley, Provost and Vice President for Academic Affairs, Idaho State University
	Anne Ollen, Managing Director, TIAA Institute, Panelist and Moderator
3:00– 3:30 pm ET	Break with Snacks
MC West Building Lobby & FDR, East 702 & RH	
	Concurrent Sessions
3:30 - 5:00 pm ET MC Hemmerdinger	Panel: Past and Present of Collective Bargaining for Contingent Faculty Job Security: Labor Perspectives from the University of California, University of Michigan, and the City University of New York
	Stacy Steinberg, Lecturer, UC San Diego, and UC-AFT Steward Kirsten Herold, President, Lecturers' Employee Organization, AFT Local 6244 Eric Beuerlein, Vice President, Lecturers' Employee Organization, AFT Local Luke Elliott-Negri, Legislative Representative, PSC-CUNY and Researcher, CUNY School of Labor and Urban Studies Alissa G. Karl, Vice President for Academics, United University Professions, Moderator
3:30– 5:00 pm ET	Panel: Salary Equity in Higher Education
MC FDR	Johanna E. Foster, Ph.D., Associate Professor of Sociology and President, FAMCO AAUP-AFT, and Lisa Dinella and Jennifer McGovern, Monmouth University Annie Kopecky, Lecturer, University of Pennsylvania Barbara Bowen, former President, Professional Staff Congress/ CUNY, AFT Local #2334, Moderator
3:30– 5:00 pm ET	Panel: Medical Training and Collective Bargaining: His- tories and Challenges
RH 2nd Floor Classroom	Dr. Srinivas Pentyala, Professor & Director of Translational Research in Anesthesiology & SARAS Coordinator; Faculty in Orthopedics & Rehabilitation, Urology, Health Sciences, Physiology & Biophysics, Stony Brook School of Medicine Thomas H. Riley, Jr., Executive Director of Labor and Employee Relations and Special, Counsel for the University of Illinois System David Dashefsky, Director of Strategic Campaigns, CIR-SEIU Healthcare Sara Slinn, Associate Professor, Osgoode Hall Law School, York University, Moderator

3:30-	Panel: College Athletes as Employees Under the NLRA
5:00 pm ET	Panel: College Athletes as Employees Under the NLRA
RH	Joshua Nadreau, Fisher Phillips LLP
Auditorium	Gabriel Feldman, Professor of Sports Law, Tulane Center for Sport
	Mark Gaston Pearce, Executive Director, Workers' Rights Institute, Georgetown University Law School, and former National Labor Relations Board Chairman
	Jeffrey Hirsch, Geneva Yeargan Rand Distinguished Professor of Law, University of North Carolina School of Law, Panelist and Moderator
5:00– 7:30 pm ET	Labor Issues Facing Independent Musicians: Presenta- tion, Discussion and Reception
RH Four Freedoms and Auditorium	Marc Ribot, Guitarist and Composer Phillip Golub, Pianist and Composer Amir Elsaffar, Trumpeter and Composer Sulynn Hago, Guitarist and Composer Moderated by Larry Blumenfeld, writer (Wall Street Journal, Daily Beast, others)
	Co-sponsored by the Music Workers Alliance.
	Tuesday, March 28, 2023
Lexington Roosevelt H	Tuesday, March 28, 2023 er College, CUNY (East 68th Street and
Lexington Roosevelt H	Tuesday, March 28, 2023 er College, CUNY (East 68th Street and Avenue, NYC, 10065) – Main Campus (MC) louse, 47-49 E. 65th St, NYC, 10065 (between
Lexington Roosevelt H Park and I 8:00 –	Tuesday, March 28, 2023 er College, CUNY (East 68th Street and Avenue, NYC, 10065) – Main Campus (MC) louse, 47-49 E. 65th St, NYC, 10065 (between Madison Avenues) – Roosevelt House (RH)
Lexington Roosevelt H Park and I 8:00 – 9:00 am ET MC West Building	Tuesday, March 28, 2023 er College, CUNY (East 68th Street and Avenue, NYC, 10065) – Main Campus (MC) louse, 47-49 E. 65th St, NYC, 10065 (between Madison Avenues) – Roosevelt House (RH)
Lexington Roosevelt H Park and I 8:00 – 9:00 am ET MC West Building	Tuesday, March 28, 2023 er College, CUNY (East 68th Street and Avenue, NYC, 10065) – Main Campus (MC) louse, 47-49 E. 65th St, NYC, 10065 (between Madison Avenues) – Roosevelt House (RH) Continental Breakfast

9:00 – 10:30 am ET	Panel: Collective Bargaining and Governance: In Harmony or In Conflict?
MC FDR	Amitabha Bose, President, NJIT Professional Staff Association/ AAUP
	Fadi Deek, former Provost & Senior Executive Vice President and Dean of the College of Science and Liberal Arts, NJIT
	Rene Castro, CFA Member, CSU, Dominguez Hills
	Carl Levine, Levy Ratner
	Christopher Sinclair, Secretary/Treasurer, AAUP, Moderator
9:00 – 10:30 am ET	Panel: Labor and Anti-Discrimination Rights at Religiously-Affiliated Institutions
RH FF	Gerald J. Beyer, Associate Professor of Christian Ethics, Villanova University
	Saerom Park, Assistant General Counsel, SEIU
	Sarah M. Phelps, General Counsel, Trinity Washington University
	Michael Loconto, Labor Arbitrator, Loconto ADR, Moderator
9:00 – 10:30 am ET	Panel: Higher Education Unionization: Perspectives from Labor Relations Agencies
RH	John Wirenius, Chairperson, New York State Public Employment
Auditorium	Relations Board
	Marjorie Wittner, Chairperson, Massachusetts Commonwealth Employment Relations Board
	Mary Beth Hennessy-Shotter, Director of Conciliation and Arbitration, NJ Public Employment Relations Commission
	Michael P. Sellars, Executive Director, Washington State Public Employment Relations Commission, Moderator
	Co-sponsored by the Association of Labor Relations Agencies.
10:30 am – 11:00	Break with Snacks
am ET MC West Building	
Lobby & FDR, East 702 & RH	
Concurrent Sessions	
11:00 am– 12:30 pm ET	Panel: History of Full-time and Part-time Contingent Faculty Unionization since the Early 1990s
MC Hemmerdinger	
internanger	Joseph P. McConnell, Morgan, Brown & Joy Anne McLeer, Director of Higher Education and Strategic Planning,
	SEIU Local 500
	Andrew Cantrell, Field Service Director, Illinois Federation of Teachers
	Scott C. Merrill, Senior Director of Labor Operations and Senior Labor Counsel, Northeastern University
	Katherine H. Hansen, Gladstein, Reif & Meginniss, LLP, Moderator

11:00 am -	Banal: Eastern Impacting Enrollment Trands, 1072 2023
12:30 pm ET	Panel: Factors Impacting Enrollment Trends, 1973-2023
-	James Castagnera, Adjunct Professor of Law, Drexel University, former
MC FDR	Associate Provost/Legal Counsel for Academic Affairs, Rider University
	Brad Litchfield, Assistant Provost for Finance and Administration, Academic
	Affairs, Montclair State University
	Karina Salazar, Assistant Professor, College of Education, University of
	Arizona
	Nicole S. Bennett, Associate Provost & Assistant Vice President, Academic
	Affairs, Hunter College, Moderator
11:00 am - 12:30 pm ET	Panel: Non-Discrimination Contract Clauses: Substance and Procedures
12.50 pm E 1	Erin Ward, PhD Student in Sociology, CUNY Graduate Center
RH FF	Anu Biswas, Graduate Student, CUNY School of Labor and Urban Studies
	Melanie Kruvelis, Graduate Student, CUNY School of Labor and Urban
	Studies
	Natasha Baker, Novus Law Firm, Inc.
	Ege Yumusak, Lecturer, Columbia University
	Nato Green, Collective Bargaining Coordinator, SEIU Local 1021
	Ana Avendaño, Adjunct Professor of Law, CUNY School of Law, Moderator
11:00 am -	Panel: Annual Legal Update (CLE)*
12:30 pm ET	Amy L. Rosenberger, Willig, Williams & Davidson
RH Auditorium	Monica C. Barrett, Bond, Schoeneck & King PLLC
	Henry Morris, Jr., Partner, ArentFox Schiff LLP
	Aaron Nisenson, Senior Legal Counsel, AAUP
	Brian Selchick, Cullen and Dykman LLP, Moderator
12:30 – 1:30 pm ET MC West Building Lobby and RH	Lunch: Food Service

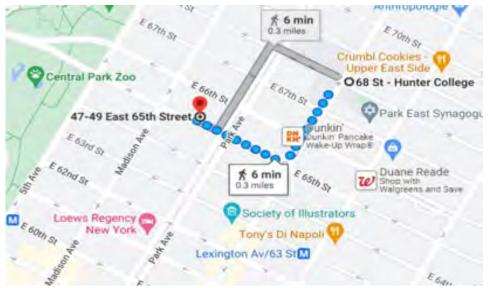
*CLE Credits provided by Community Legal Resource Network at CUNY School of Law

This CLE program is approved for both experienced and newly admitted attorneys. Under Continuing Legal Education regulations, CLE credit will be offered only to those attorneys completing entire sessions; attorneys attending only part of a session are not eligible for partial credit. Attorneys arriving late are welcome to attend the program but will not be eligible for credit.

Conference Site Locations for Monday, March 27 and Tuesday, March 28, 2023

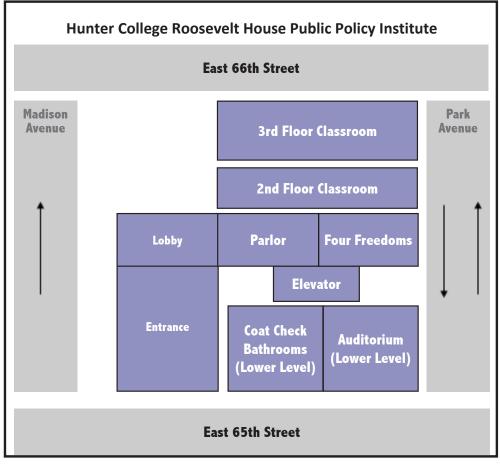
- A) Hunter College, CUNY, Main Campus (East 68th Street and Lexington Avenue)
- B) Roosevelt House Public Policy Institute at Hunter College, CUNY (47-49 East 65th St, NYC, 10065)

Walk between Hunter College and Roosevelt House, Monday-Tuesday, March 27-28, 2023:



Hunter College Main Campus, East 68th Street and Lexington Avenue





FAQs

- Main Campus (MC)
- Roosevelt House (RH)
- Keynote takes place at the Hunter Main Campus (MC) Kaye
- Registration, Main Catering and Coat Check in the MC West Lobby (all services also available at RH except Breakfast on Monday, March 27)
- Main Campus Breakout Rooms: Hemmerdinger (East Building, 7th Floor); Faculty Dining Room (FDR) (West Building, 8th Floor)
- The best way to access to the 7th and 8th Floors in the MC West Building is on the escalators or the 3rd Floor Elevators in the West Building.
- Note that there is an Interior Passageway at the MC that can be used in between all campus buildings without having to go outside.

- Breaks with snacks in MC West Lobby, East Bldg Rm 702 and MC West Bldg FDR and RH
- RH Breakout Rooms: 2nd Floor Classroom, Auditorium and Four Freedoms
- Bathrooms located in all main buildings
- Public Transportation to the MC: 6 Train Line-Green Line (to East 68th Street). For more information on public transportation, check the conference app under Venue Maps.
- Download the Conference App by Using the QR Code with your Phone's Camera (hoover camera over QR Code):



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On behalf of the 1.7 million members of the **American Federation of Teachers**, we are proud to support the **National Center for the Study of Collective Bargaining** in Higher Education and the Professions and its dedication to studying the use of collective bargaining as a form of workplace democracy. We celebrate the 50th anniversary of the center's annual conference and this year's theme, "Looking Back, Looking Forward."

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The National Council for Higher Education (NCHE) values the vision and excellence of the National Center for the Study of Collective Bargaining in Higher Education and the Professions. NCHE appreciates the Center's dedication to collective bargaining as an important means for advancing higher education and postsecondary institution working conditions.

NCHE is an independent organization open to all higher education members within NEA, plus interested non-higher education NEA members as "associate members." NCHE advocates for higher education services and programs within the union that support NEA's mission and vision while connecting with the needs and aspirations of its higher education members. NEA members are encouraged to join NCHE and lend your voice to the conversation about higher education in our nation and within our union. Please visit the NCHE website for more information: <u>nea.org/nche</u>.

DeWayne Sheaffer NCHE President Long Beach City College Long Beach, CA

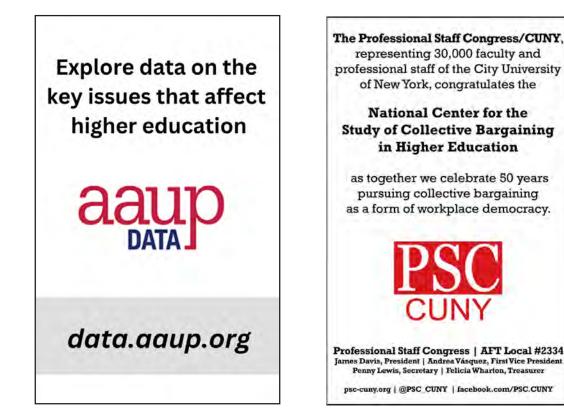
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ARCHER, BYINGTON, GLENNON & LEVINE III

Attorneys at Law

Long Island Address

534 Broadhollow Road Suíte 430 Melville, New York 11747 New York, New York 10018

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The California Faculty Association, which represents 29,000 faculty, counselors, librarians, and coaches in the California State University, salutes the **NATIONAL CENTER** for the Study of Collective Bargaining in Higher Education and the Professions

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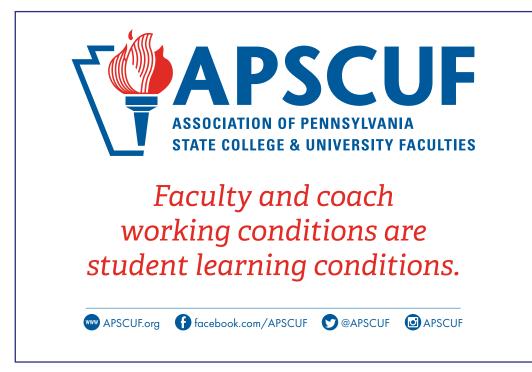
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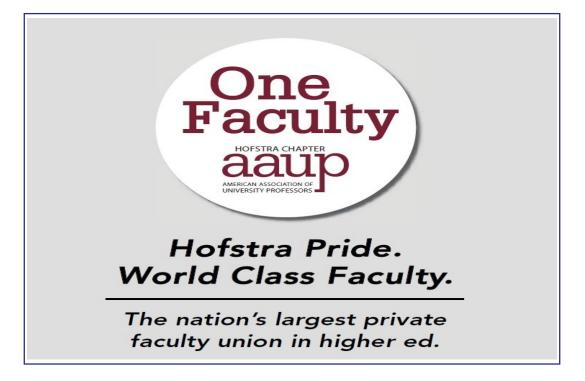
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